## PROTOLABS

## Earnings Presentation



## SAFE HARBOR

These slides and accompanying oral presentation may contain forward-looking statements. These statements relate to future events or to future financial performance and involve known and unknown risks, uncertainties, and other factors that may cause our actual results, levels of activity, performance, or achievements to be materially different from any future results, levels of activity, performance, or achievements expressed or implied by these forward-looking statements. In some cases, you can identify forward-looking statements by the use of words such as "may," "could," "expect," "intend," "plan," "seek," "anticipate," "believe," "estimate," "predict," "potential," or "continue" or the negative of these terms or other comparable terminology. You should not place undue reliance on forward-looking statements because they involve known and unknown risks, uncertainties and other factors that are, in some cases, beyond our control and that could materially affect actual results, levels of activity, performance, or achievements.



 these forward-looking statements for any reason, whether as a result of new information, future events, or otherwise.



 or positive impact on results in any particular period. GAAP to non-GAAP reconciliations are included in this presentation.

## Q2 2020 OVERVIEW

## FINANCIAL HIGHLIGHTS | Q2

Revenue

(16.2)\%


- Revenue of \$106.6 million, down (8.1)\% YoY
> \$12 million COVID-19 revenue in Q2 2020
> 17,037 unique product developers served
- Non-GAAP EPS of \$0.59, down \$(0.12) YoY
> Decline due predominantly to lower volume and unabsorbed fixed costs
- Partially offset by reduction in discretionary spending and incentive compensation


## REGIONAL REVENUE | Q2

| (\$M) | Q2 20 | Q2 19 | YoY <br> CHANGE $^{*}$ |
| :--- | :--- | :--- | :---: |
| Americas | $\$ 86.8$ | $\$ 91.1$ | $(5) \%$ |
| Europe | $\$ 16.7$ | $\$ 20.9$ | $(18) \%$ |
| Japan | $\$ 3.0$ | $\$ 3.8$ | $(23) \%$ |
| TOTAL | $\$ 106.6$ | $\$ 115.9$ | $(8) \%$ |

Revenue \% by Region Q2 2020

[^0]
## REVENUE BY SERVICE \| Q2



3D Printing - Revenue
(\$M)


CNC Machining - Revenue


Sheet Metal - Revenue
(\$M)


## Q2 2020

DETAILED FINANCIAL INFORMATION

## FINANCIAL RESULTS | Q2

| \$M, EXCEPT <br> PER SHARE AMOUNTS | Q2 20 | Q1 20 | SEQ. <br> CHANGE | Q2 19 | YoY <br> CHANGE |
| :--- | :--- | :--- | :--- | :--- | :--- |
| Revenue | $\$ 106.6$ | $\$ 115.1$ | $(7.4) \%$ | $\$ 115.9$ | $(8.1) \%$ |
| Gross Margin | $49.2 \%$ | $50.5 \%$ | $(130) \mathrm{bps}$ | $52.0 \%$ | $(270) \mathrm{bps}$ |
| Non-GAAP <br> Operating Margin* | $17.6 \%$ | $17.9 \%$ | $(30) \mathrm{bps}$ | $20.6 \%$ | $(300) \mathrm{bps}$ |
| Non-GAAP <br> Earnings Per Share* | $\$ 0.59$ | $\$ 0.61$ | $(2.0) \%$ | $\$ 0.71$ | $(16.2) \%$ |

## YoY GAAP to Non-GAAP P\&L | Q2

| \$ in thousands | Three Months Ended June 30, 2020 |  |  | Three Months Ended June 30, 2019 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | GAAP | Adjustments | Non-GAAP* | GAAP | Adjustments | Non-GAAP* |
| Revenue | \$106,575 | - | \$106,575 | \$115,932 | - | \$115,932 |
| Cost of Revenue | 54,119 | (936) | 53,183 | 55,696 | (797) | 54,899 |
| Gross Profit | \$52,456 | \$936 | \$53,392 | \$60,236 | \$797 | \$61,033 |
| Marketing and Sales | 16,936 | (750) | 16,186 | 19,285 | (613) | 18,672 |
| Research and Development | 8,648 | (607) | 8,041 | 8,169 | (503) | 7,666 |
| General and Administrative | 12,521 | $(2,100)$ | 10,421 | 13,209 | $(2,436)$ | 10,773 |
| Total Operating Expenses | 38,105 | $(3,457)$ | 34,648 | 40,663 | $(3,552)$ | 37,111 |
| Income from Operations | \$14,351 | \$4,393 | \$18,744 | \$19,573 | \$4,349 | \$23,922 |
| Adjusted EBITDA | N/A | N/A | \$26,147 | N/A | N/A | \$30,955 |
| \% of Revenue |  |  |  |  |  |  |
| Gross Profit | 49.2\% |  | 50.1\% | 52.0\% |  | 52.6\% |
| Marketing and Sales | 15.9\% |  | 15.2\% | 16.6\% |  | 16.1\% |
| Research and Development | 8.1\% |  | 7.5\% | 7.0\% |  | 6.6\% |
| General and Administrative | 11.7\% |  | 9.8\% | 11.4\% |  | 9.3\% |
| Total Operating Expenses | 35.8\% |  | 32.5\% | 35.1\% |  | 32.0\% |
| Income from Operations | 13.5\% |  | 17.6\% | 16.9\% |  | 20.6\% |
| Adjusted EBITDA | N/A |  | 24.5\% | N/A |  | 26.7\% |

*Non-GAAP: adjusted for stock-based compensation, intangible amortization, and
unrealized gain/loss on foreign currency. See reconciliation in Appendix.

## QoQ GAAP to Non-GAAP P\&L | Q2



| Three Months Ended June 30, 2020 |  |  |
| :---: | :---: | :---: |
| GAAP | Adjustments | Non-GAAP* |
| \$106,575 | - | \$106,575 |
| 54,119 | (936) | 53,183 |
| \$52,456 | \$936 | \$53,392 |
| 16,936 | (750) | 16,186 |
| 8,648 | (607) | 8,041 |
| 12,521 | $(2,100)$ | 10,421 |
| 38,105 | $(3,457)$ | 34,648 |
| \$14,351 | \$4,393 | \$18,744 |
| N/A | N/A | \$26,147 |

Three Months Ended March 31, 2020
GAAP Adjustments Non-GAAP*
\$115,108
56,145
\$58,963
17,562
8,466
12,323
38,351
\$20,612
\$27,513

| $\$ 115,108$ | - | $\$ 115,108$ |
| ---: | ---: | ---: |
| $\underline{57,008}$ | $\underline{(863)}$ | $\underline{56,145}$ |
| $\$ 58,100$ | $\$ 863$ | $\$ 58,963$ |
| 18,180 | $(618)$ | 17,562 |
| 8,987 | $(521)$ | 8,466 |
| $\underline{14,108}$ | $\underline{(1,785)}$ | $\underline{12,323}$ |
| $\underline{41,275}$ | $\underline{(2,924)}$ | $\underline{38,351}$ |
| $\$ 16,825$ | $\$ 3,787$ | $\$ 20,612$ |
| N/A | N/A | $\$ 27,513$ |

\% of Revenue

| $49.2 \%$ | $50.1 \%$ |
| ---: | ---: |
| $15.9 \%$ | $15.2 \%$ |
| $8.1 \%$ | $7.5 \%$ |
| $11.7 \%$ | $\underline{9.8 \%}$ |
| $\mathbf{3 5 . 8 \%}$ | $\underline{32.5 \%}$ |
| $13.5 \%$ | $17.6 \%$ |
| N/A | $24.5 \%$ |

*Non-GAAP: adjusted for stock-based compensation, intangible amortization, and
unrealized gain/loss on foreign currency. See reconciliation in Appendix.

## CASH FLOW and BALANCE SHEET | Q2

| \$M | Q2 20 | Q1 20 | Q2 19 |
| :--- | :---: | :---: | :---: |
| Operating Cash Flow | $\$ 31.0$ | $\$ 22.4$ | $\$ 36.9$ |
| Capital Expenditures | $\$ 19.9$ | $\$ 13.4$ | $\$ 21.4$ |
| Share Repurchases | $\$ 2.7$ | $\$ 11.9$ | $\$ 4.1$ |
| Cash and Investments* | $\$ 175.3$ | $\$ 167.2$ | $\$ 150.7$ |
| Debt* | $\$ 0$ | $\$ 0$ | $\$ 0$ |

## PROTOLABS 2.0

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## PROTOLABS 2.0 | JULY 2020 UPDATE

## - Planned launch by end of 2020

> Protolabs 2.0 will go live in Europe first, followed by the Americas
> Potential risk to our plan includes:
o External - COVID-19 and travel restrictions
o Internal - testing
> Focus is on ensuring a successful launch and customer acceptance

- Completed our first official customer beta test
> Over 200 customers across 15 countries in Europe
> Very positive customer feedback
o User experience is streamlined, intuitive, modern and easier to use than our legacy e-commerce platform
> Will continue testing systems until launch


## PROTOLABS 2.0 | OVERVIEW

## Background

Legacy systems evolved slowly and incrementally
Based on architecture from early 2000s
Protolabs 2.0 is a different approach

会 Will allow our systems to scale and support
evolving customer needs

## Approach

Two components:Customer-facing eCommerce platform
Back-end systems

Moving to modern software architecture and development

## Future

Better support our customers and strategy

Enhanced functionality from external vendors

Easier path from R\&D to the eCommerce platform

## FINANCIAL OUTLOOK

## Q3 2020 | OUTLOOK

## Q3 2020 Revenue

## Revenue

\% Growth YoY
\$98M - \$110M
(17)\% - (6)\%

## Q3 2020 Revenue Details

- Anticipate COVID-19 related revenue will be significantly lower than the $\$ 12$ million recognized in Q2
- Do not expect foreign currency to have a significant impact on Q3 2020 revenue


## Additional Q3 2020 Outlook Commentary

- Non-GAAP gross margin between $49 \%$ and $51 \%$
- Non-GAAP operating expenses at or below Q2 2020 levels
- Non-GAAP add-backs for the quarter will include stock compensation costs of approximately $\$ 3.6$ million and amortization of approximately $\$ 725 \mathrm{k}$
- Non-GAAP tax rate between $21 \%$ and $22 \%$


## THANK YOU

## APPENDIX

图

## GAAP to NON-GAAP RECONCILIATION

| (\$ in thousands) | Three Months |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended June 30, 2020 |  |  | Ended June 30, 2019 <br> GAAP |  | $\begin{gathered} \% \\ \text { Change }^{2} \\ \hline \end{gathered}$ | \% Change <br> Constant <br> Currencies ${ }^{3}$ |
|  | GAAP | Adjustments ${ }^{1}$ | Non-GAAP |  |  |  |  |
| Revenues |  |  |  |  |  |  |  |
| United States | \$ 86,823 | \$ | \$ 86,823 | \$ | 91,149 | (4.7) | (4.7) |
| Europe | 16,729 | 417 | 17,146 |  | 20,940 | (20.1) | (18.1) |
| Japan | 3,023 | (62) | 2,961 |  | 3,843 | (21.3) | (23.0) |
| Total Revenue | \$106,575 | \$ 355 | \$ 106,930 | \$ | 115,932 | (8.1) | (7.8) |

${ }^{1}$ Revenue for the three-month period ended June 30, 2020 has been recalculated using 2019 foreign currency exchange rates in effect during comparable periods to provide information useful in evaluating the underlying business trends excluding the impact of changes in foreign currency exchange rates.
${ }^{2}$ This column presents the percentage change from GAAP revenue for the three-month period ended June 30, 2019 to GAAP revenue for the three-month period ended June 30, 2020.
${ }^{3}$ This column presents the percentage change from GAAP revenue for the three-month period ended June 30, 2019 to nonGAAP revenue for the three-month period ended June 30, 2020 (as recalculated using the foreign currency exchange rates in effect during the three-month period ended June 30, 2019) in order to provide a constant-currency comparison.

## GAAP to NON-GAAP RECONCILIATION | EBITDA

(\$ in thousands)

GAAP net income
Amortization expense
Depreciation expense
Interest income, net
Tax expense
EBITDA
EBITDA \% of revenue
Add back:
Stock-based compensation expense
Unrealized gain on foreign currency
Total adjustments
Adjusted EBITDA
Adjusted EBITDA \% of revenue

Three Months Ended
June 30,

| 2020 |  | 2019 |  |
| :---: | :---: | :---: | :---: |
| \$ | 12,607 | \$ | 16,166 |
|  | 754 |  | 863 |
|  | 7,143 |  | 6,678 |
|  | (368) |  | (465) |
|  | 2,511 |  | 4,532 |
|  | 22,647 |  | 27,774 |
|  | 21.2\% |  | 24.0\% |
|  | 3,639 |  | 3,486 |
|  | (139) |  | (305) |
|  | 3,500 |  | 3,181 |
| \$ | 26,147 | \$ | 30,955 |

## GAAP to NON-GAAP RECONCILIATION \| EPS <br> (\$ in thousands, except share and per share amounts)

Non-GAAP net income, adjusted for stock-based compensation expense,
amortization expense and unrealized gain on foreign currency
GAAP net income
Add back:
Stock-based compensation expense
Amortization expense
Unrealized gain on foreign currency
Total adjustments ${ }^{1}$
Income tax benefits on adjustments ${ }^{2}$
Non-GAAP net income
Non-GAAP net income per share
Basic
Diluted
Shares used to compute non-GAAP net income per share
Basic
Diluted
Stock-based compensation expense, amortization expense and unrealized gain on foreign currency were included in the follow ing GAAP consolidated statement of operations categories:

| Three Months Ended June 30, |  |  |  |
| :---: | :---: | :---: | :---: |
|  | 2020 |  | $\underline{2019}$ |
| \$ | 936 | \$ | 797 |
|  | 750 |  | 614 |
|  | 607 |  | 503 |
|  | 2,100 |  | 2,435 |
|  | 3,457 |  | 3,552 |
|  | (139) |  | (305) |
| \$ | 4,254 | \$ | 4,044 |

Cost of revenue
Marketing and sales
Research and developmen
General and administrative
Total operating expenses
Other income, net
Total adjustments

| \$ | 12,607 | \$ | 16,166 |
| :---: | :---: | :---: | :---: |
|  | 3,639 |  | 3,486 |
|  | 754 |  | 863 |
|  | (139) |  | (305) |
|  | 4,254 |  | 4,044 |
|  | (987) |  | $(1,074)$ |
| \$ | 15,874 | \$ | 19,136 |
| \$ | 0.60 | \$ | 0.71 |
| \$ | 0.59 | \$ | 0.71 |
|  | 26,660,498 |  | 26,875,153 |
|  | 26,760,866 |  | 27,041,422 |

For the three-month periods ended June 30,2020 and 2019, income tax effects were calculated using the effective tax rate for the relevant jurisdictions. Our non-GAAP tax rates differ from our GAAP tax rates due primarily to the mix of activity incurred in domestic and foreign tax jurisdictions and removing effective tax rate benefits from stockbased compensation activity in the quarte


[^0]:    *YoY change reflected in constant currency
    See reconciliation in Appendix.

