

Earnings Presentation

Q2 2020

July 28, 2020





SAFE HARBOR

These slides and accompanying oral presentation may contain forward-looking statements. These statements relate to future events or to future financial performance and involve known and unknown risks, uncertainties, and other factors that may cause our actual results, levels of activity, performance, or achievements to be materially different from any future results, levels of activity, performance, or achievements expressed or implied by these forward-looking statements. In some cases, you can identify forward-looking statements by the use of words such as "may," "could," "expect," "intend," "plan," "seek," "anticipate," "believe," "estimate," "predict," "potential," or "continue" or the negative of these terms or other comparable terminology. You should not place undue reliance on forward-looking statements because they involve known and unknown risks, uncertainties and other factors that are, in some cases, beyond our control and that could materially affect actual results, levels of activity, performance, or achievements.

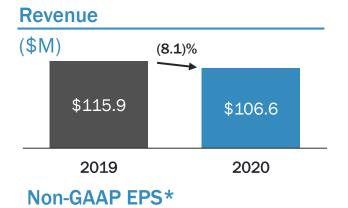
Other factors that could materially affect actual results, levels of activity, performance or achievements can be found in Protolabs' SEC filings, including the Form 10-K for the year ended December 31, 2019 and the quarterly Form 10-Q filings. If any of these risks or uncertainties materialize, or if our underlying assumptions prove to be incorrect, actual results may vary significantly from what we projected. Any forward-looking statement you see or hear during this presentation reflects our current views with respect to future events and is subject to these and other risks, uncertainties, and assumptions relating to our operations, results of operations, growth strategy, and liquidity. We assume no obligation to publicly update or revise these forward-looking statements for any reason, whether as a result of new information, future events, or otherwise.

Non-GAAP Financial Measures: Protolabs management believes that presenting certain non-GAAP financial measures provides meaningful information to investors in understanding operating results and may enhance investors' ability to analyze financial and business trends. Non-GAAP measures are not a substitute for GAAP measures and should be considered together with the GAAP financial measures. As calculated, our non-GAAP measures may not be comparable to other similarly titled measures of other companies. In addition, Protolabs management believes that these non-GAAP financial measures allow investors to compare period to period more easily by excluding items that could have a disproportionately negative or positive impact on results in any particular period. GAAP to non-GAAP reconciliations are included in this presentation.

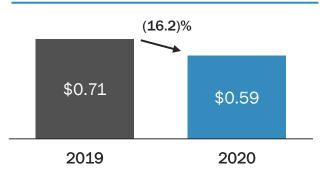




FINANCIAL HIGHLIGHTS | Q2



- Revenue of \$106.6 million, down (8.1)% YoY
- > \$12 million COVID-19 revenue in Q2 2020
- > 17,037 unique product developers served



- Non-GAAP EPS of \$0.59, down \$(0.12) YoY
- Decline due predominantly to lower volume and unabsorbed fixed costs
 - Partially offset by reduction in discretionary spending and incentive compensation

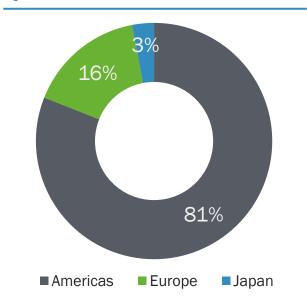
^{*}Non-GAAP: adjusted for stock-based compensation, intangible amortization, and unrealized (gain) loss on foreign currency. See reconciliation in Appendix.



REGIONAL REVENUE | Q2

(\$M)	Q2 20	Q2 19	YoY CHANGE*
Americas	\$86.8	\$91.1	(5)%
Europe	\$16.7	\$20.9	(18)%
Japan	\$3.0	\$3.8	(23)%
TOTAL	\$106.6	\$115.9	(8)%

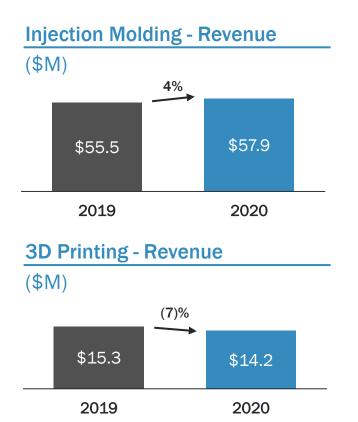
Revenue % by Region Q2 2020

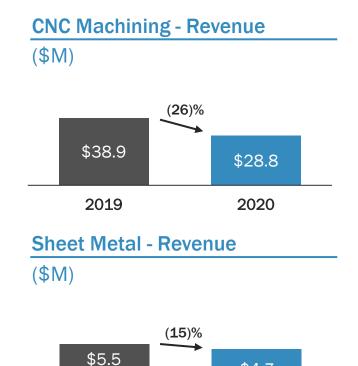


^{*}YoY change reflected in constant currency
See reconciliation in Appendix.



REVENUE BY SERVICE | Q2





2019

\$4.7

2020



Q2 2020 DETAILED FINANCIAL INFORMATION



FINANCIAL RESULTS | Q2

\$M, EXCEPT PER SHARE AMOUNTS	Q2 20	Q1 20	SEQ. CHANGE	Q2 19	YoY CHANGE
Revenue	\$106.6	\$115.1	(7.4)%	\$115.9	(8.1)%
Gross Margin	49.2%	50.5%	(130) bps	52.0%	(270) bps
Non-GAAP Operating Margin*	17.6%	17.9%	(30) bps	20.6%	(300) bps
Non-GAAP Earnings Per Share*	\$0.59	\$0.61	(2.0)%	\$0.71	(16.2)%

*Non-GAAP: adjusted for stock-based compensation, intangible amortization, and unrealized gain/loss on foreign currency. See reconciliation in Appendix.



YoY GAAP to Non-GAAP P&L | Q2

t in the coords	Three Mo	Three Months Ended June 30, 2020			Three Months Ended June 30, 2019		
\$ in thousands	GAAP	Adjustments	Non-GAAP*	GAAP	Adjustments	Non-GAAP*	
Revenue	\$106,575	-	\$106,575	\$115,932	-	\$115,932	
Cost of Revenue	<u>54,119</u>	(936)	<u>53,183</u>	<u>55,696</u>	<u>(797)</u>	<u>54,899</u>	
Gross Profit	\$52,456	\$936	\$53,392	\$60,236	\$797	\$61,033	
Marketing and Sales	16,936	(750)	16,186	19,285	(613)	18,672	
Research and Development	8,648	(607)	8,041	8,169	(503)	7,666	
General and Administrative	<u>12,521</u>	(2,100)	<u>10,421</u>	13,209	(2,436)	10,773	
Total Operating Expenses	<u>38,105</u>	(3,457)	<u>34,648</u>	40,663	(3,552)	<u>37,111</u>	
Income from Operations	\$14,351	\$4,393	\$18,744	\$19,573	\$4,349	\$23,922	
Adjusted EBITDA	N/A	N/A	\$26,147	N/A	N/A	\$30,955	
% of Revenue							
Gross Profit	49.2%		50.1%	52.0%		52.6%	
Marketing and Sales	15.9%		15.2%	16.6%		16.1%	
Research and Development	8.1%		7.5%	7.0%		6.6%	
General and Administrative	<u>11.7%</u>		9.8%	<u>11.4%</u>		9.3%	
Total Operating Expenses	<u>35.8%</u>		<u>32.5%</u>	<u>35.1%</u>		<u>32.0%</u>	
Income from Operations	13.5%		17.6%	16.9%		20.6%	
Adjusted EBITDA	N/A		24.5%	N/A		26.7%	

*Non-GAAP: adjusted for stock-based compensation, intangible amortization, and unrealized gain/loss on foreign currency. See reconciliation in Appendix.



QoQ GAAP to Non-GAAP P&L | Q2

t in the conde	Three Mo	Three Months Ended June 30, 2020			Three Months Ended March 31, 2020			
\$ in thousands	GAAP	Adjustments	Non-GAAP*	GAAP	Adjustments	Non-GAAP*		
Revenue	\$106,575	-	\$106,575	\$115,108	-	\$115,108		
Cost of Revenue	<u>54,119</u>	(936)	<u>53,183</u>	<u>57,008</u>	<u>(863)</u>	<u>56,145</u>		
Gross Profit	\$52,456	\$936	\$53,392	\$58,100	\$863	\$58,963		
Marketing and Sales	16,936	(750)	16,186	18,180	(618)	17,562		
Research and Development	8,648	(607)	8,041	8,987	(521)	8,466		
General and Administrative	<u>12,521</u>	(2,100)	<u>10,421</u>	<u>14,108</u>	(1,785)	<u>12,323</u>		
Total Operating Expenses	<u>38,105</u>	(3,457)	<u>34,648</u>	<u>41,275</u>	(2,924)	<u>38,351</u>		
Income from Operations	\$14,351	\$4,393	\$18,744	\$16,825	\$3,787	\$20,612		
Adjusted EBITDA	N/A	N/A	\$26,147	N/A	N/A	\$27,513		
% of Revenue								
Gross Profit	49.2%		50.1%	50.5%		51.2%		
Marketing and Sales	15.9%		15.2%	15.8%		15.3%		
Research and Development	8.1%		7.5%	7.8%		7.4%		
General and Administrative	<u>11.7%</u>		<u>9.8%</u>	<u>12.3%</u>		<u>10.7%</u>		
Total Operating Expenses	<u>35.8%</u>		<u>32.5%</u>	<u>35.9%</u>		33.3%		
Income from Operations	13.5%		17.6%	14.6%		17.9%		
Adjusted EBITDA	N/A		24.5%	N/A		23.9%		

*Non-GAAP: adjusted for stock-based compensation, intangible amortization, and unrealized gain/loss on foreign currency. See reconciliation in Appendix.



CASH FLOW and BALANCE SHEET | Q2

\$M	Q2 20	Q1 20	Q2 19
Operating Cash Flow	\$31.0	\$22.4	\$36.9
Capital Expenditures	\$19.9	\$13.4	\$21.4
Share Repurchases	\$2.7	\$11.9	\$4.1
Cash and Investments*	\$175.3	\$167.2	\$150.7
Debt*	\$0	\$0	\$0

*Balance Sheet items as of the end of the period.





PROTOLABS 2.0 | JULY 2020 UPDATE

Planned launch by end of 2020

- > Protolabs 2.0 will go live in Europe first, followed by the Americas
- > Potential risk to our plan includes:
 - External COVID-19 and travel restrictions
 - Internal testing
- Focus is on ensuring a successful launch and customer acceptance

Completed our first official customer beta test

- > Over 200 customers across 15 countries in Europe
- Very positive customer feedback
 - User experience is streamlined, intuitive, modern and easier to use than our legacy e-commerce platform
- > Will continue testing systems until launch



PROTOLABS 2.0 | OVERVIEW

Background



Approach



Future

- Legacy systems evolved slowly and incrementally
 - Based on architecture from early 2000s
- Protolabs 2.0 is a different approach
 - Will allow our systems to scale and support evolving customer needs

- Two components:
 - © Customer-facing eCommerce platform
 - Back-end systems
- Moving to modern software architecture and development

- Better support our customers and strategy
- Enhanced functionality from external vendors
- Easier path from R&D to the eCommerce platform





Q3 2020 | OUTLOOK

Q3 2020 Revenue	
Revenue	\$98M - \$110M
% Growth YoY	(17)% - (6)%

Q3 2020 Revenue Details

- Anticipate COVID-19 related revenue will be significantly lower than the \$12 million recognized in Q2
- Do not expect foreign currency to have a significant impact on Q3 2020 revenue

Additional Q3 2020 Outlook Commentary

- Non-GAAP gross margin between 49% and 51%
- Non-GAAP operating expenses at or below Q2 2020 levels
- Non-GAAP add-backs for the quarter will include stock compensation costs of approximately \$3.6 million and amortization of approximately \$725k
- Non-GAAP tax rate between 21% and 22%

THANK YOU





APPENDIX



GAAP to NON-GAAP RECONCILIATION | Revenue

(\$ in thousands)				Three Months		
	Th	ree Months E June 30, 2020		Ended June 30, 2019	%	% Change Constant
	GAAP	Adjustments	¹ Non-GAAP	GAAP	Change ²	Currencies ³
Revenues						
United States	\$ 86,823	\$ -	\$ 86,823	\$ 91,149	(4.7)	(4.7)
Europe	16,729	417	17,146	20,940	(20.1)	(18.1)
Japan	3,023	(62	2,961	3,843	(<u>21.3</u>)	(<u>23.0</u>)
Total Revenue	<u>\$ 106,575</u>	\$ 355	<u>\$ 106,930</u>	\$ 115,932	(8.1)	(7.8)

¹ Revenue for the three-month period ended June 30, 2020 has been recalculated using 2019 foreign currency exchange rates in effect during comparable periods to provide information useful in evaluating the underlying business trends excluding the impact of changes in foreign currency exchange rates.

² This column presents the percentage change from GAAP revenue for the three-month period ended June 30, 2019 to GAAP revenue for the three-month period ended June 30, 2020.

³ This column presents the percentage change from GAAP revenue for the three-month period ended June 30, 2019 to non-GAAP revenue for the three-month period ended June 30, 2020 (as recalculated using the foreign currency exchange rates in effect during the three-month period ended June 30, 2019) in order to provide a constant-currency comparison.



GAAP to NON-GAAP RECONCILIATION | EBITDA

(\$ in thousands)	Three Months June 30		
	2020	2019	
GAAP net income	\$ 12,607 \$	16,166	
Amortization expense	754	863	
Depreciation expense	7,143	6,678	
Interest income, net	(368)	(465)	
Tax expense	2,511	4,532	
EBITDA	22,647	27,774	
EBITDA % of revenue	21.2%	24.0%	
Add back:			
Stock-based compensation expense	3,639	3,486	
Unrealized gain on foreign currency	(139)	(305)	
Total adjustments	3,500	3,181	
Adjusted EBITDA	<u>\$ 26,147</u> \$	30,955	
Adjusted EBITDA % of revenue	24.5%	26.7%	



GAAP to NON-GAAP RECONCILIATION | EPS

(\$ in thousands, except share and per share amounts)	Three Mon June		
	2020	2019	
Non-GAAP net income, adjusted for stock-based compensation expense,			
amortization expense and unrealized gain on foreign currency			
GAAP net income	\$ 12,607	\$ 16,166	
Add back:			
Stock-based compensation expense	3,639	3,486	
Amortization expense	754	863	
Unrealized gain on foreign currency	(139)	(305)	
Total adjustments ¹	4,254	4,044	
Income tax benefits on adjustments ²	(987)	(1,074)	
Non-GAAP net income	\$ 15,874	\$ 19,136	
Non-GAAP net income per share:			
Basic	\$ 0.60	\$ 0.71	
Diluted	\$ 0.59	\$ 0.71	
Shares used to compute non-GAAP net income per share:			
Basic	26,660,498	26,875,153	
Diluted	26,760,866	27,041,422	

¹ Stock-based compensation expense, amortization expense and unrealized gain on foreign currency were included in the following GAAP consolidated statement of operations categories:

	 Three Months Ended June 30,			
	 2020	20	119	
Cost of revenue	\$ 936	\$	797	
Marketing and sales	750		614	
Research and development	607		503	
General and administrative	 2,100		2,435	
Total operating expenses	3,457		3,552	
Other income, net	 (139)		(305)	
Total adjustments	\$ 4,254	\$	4,044	

² For the three-month periods ended June 30, 2020 and 2019, income tax effects were calculated using the effective tax rate for the relevant jurisdictions. Our non-GAAP tax rates differ from our GAAP tax rates due primarily to the mix of activity incurred in domestic and foreign tax jurisdictions and removing effective tax rate benefits from stock-based compensation activity in the quarter.